

Capital Tankers Corp.

Q1 2026 Presentation

May 26, 2026



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Q1 2026

Highlights



Capital Tankers Corp.

Company at a Glance

- **Owned fleet of 30 tankers across VLCC, Suezmax and Aframax/LR2**
 - 12 vessels in the water
 - Fleet to expand to 17 vessels by Nov 2026 and to 30 by Q2 2028
- **13 option vessels** (2 Suezmax and 11 VLCC tankers) with deliveries in 2028, available to Capital Tankers at cost until YE 2026, and under ROFR thereafter
- **Capital Tankers started trading on Euronext Growth, Oslo on March 17, 2026 following a \$500 million IPO¹**— the largest shipping IPO in the last 20 years, offering being multiple times oversubscribed
- Following the successful Euronext Growth listing, the Company plans to **uplist to the main list of the Oslo Stock Exchange and pursue a U.S. listing in due course²**



Ultra modern fleet

12x VLCC, 10x Suezmax and 8x Aframax/LR2
12x sailing vessels, 18x on order + 13x options



High specification dual-fuel fleet

Majority of fleet LNG dual-fuel scrubber fitted with significant fuel and emissions savings potential



Focus on shareholder returns

Dividend Commitment



Tanker market strength

Supportive long-term fundamentals
Operational leverage through spot exposure



1. Net proceeds after partial exercise of the over-allotment option completed on April 17, 2026 of \$454.1m

2. An uplisting to the main list of the Oslo Stock Exchange and a listing at the New York Stock Exchange is subject to approval by relevant authorities and relevant corporate resolutions, as well as market conditions

Capital Tankers – Q1 2026 Highlights



Euronext Growth Oslo Listing & Fleet Expansion

- **\$500m IPO** with \$454.1m of net proceeds including over-allotment¹, \$416.6m before over-allotment
- **Took delivery** of six vessels in the quarter, and a further six since quarter-end; Sailing fleet of 12 tankers²
- **Debt** of \$137.0m drawn in the first quarter³, \$241.0m since quarter-end and an additional \$314.1m secured



Commercial Performance

- **Fleetwide daily TCE⁴** of \$97,309/day for the first quarter; \$162,303 for the Post-Listing Period³
- **M/T Aristotelis II** secured one-year time charter at \$100,000 per day
- **Q2 spot bookings:** 73% of total available fleet days booked at \$146,336 per day



Financial Performance

- **Adjusted EBITDA** of \$25.7m for the first quarter; \$14.6m for the Post-Listing Period
- **Net income of \$23.1m, \$0.21 EPS** for the first quarter; \$14.1m for the Post-Listing Period
- **First dividend declared** – NOK 0.5 per share for the Post-Listing Period

1. Completed on April 17, 2026
 2. As of May 21, 2026
 3. Q1 2026 runs from January 9, 2026 to March 31, 2026. Post-Listing Period runs from IPO date March 17, 2026 to March 31, 2026
 4. TCE revenue over available days (calendar days less off-hire days)
 5. Adjusted EBITDA: Non-IFRS measure.

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Q1 2026

Financials



Income Statement – Q1 2026 Highlights

USD millions except earnings per share data	Q1 2026	Post-Listing
Total revenues	34.9	17.1
Voyage expenses	(7.3)	(2.5)
TCE revenue	27.6	14.6
Vessel operating expenses	(2.4)	(0.6)
Depreciation & amortisation	(3.0)	(0.9)
General & administrative	(0.2)	(0.2)
Other income, net	1.1	1.1
Net income	23.1	14.1
Adjusted EBITDA	25.7	14.6
EPS – basic & diluted (USD)	0.21	0.11
Weighted average no shares	111.4	131.1
Fleetwide TCE (\$/day)	97,309	162,303

- Fleetwide TCE
 - **\$97,309 per day** for Q1 2026
 - **\$162,303 per day** for the Post-Listing Period
- Adjusted EBITDA
 - **\$25.7m** for Q1 2026
 - **\$14.6m** for the Post-Listing Period
- Net Income
 - **\$23.1m** for Q1 2026
 - **\$14.1m** for the Post-Listing Period
- **EPS of \$0.21** for Q1 2026
- **EPS of \$0.11** for the Post-Listing Period
- **Dividend of NOK 0.5 per share, 51% of Net Income (Post-Listing)¹**

Balance Sheet – Q1 2026 Highlights

USD millions	As of Mar 31, 2026
Vessels, net	614.1
Vessels under construction	794.3
Restricted cash	3.0
Total non-current assets	1,411.5
Cash and cash equivalents	404.9
Other current assets	26.0
Total assets	1,842.4
Total shareholders' equity	1,609.8
Long-term borrowings, net of current portion	205.1
Current borrowings & other current liabilities	27.5
Total shareholders' equity and liabilities	1,842.4

- **Strong Liquidity** of \$407.9m in cash & cash equivalents
- **Total assets of \$1.8bn**, with a fleet of 6 sailing and 24 under construction vessels
- **Conservative Leverage** with \$218.4m of debt and net cash position of \$189.5m
- **Equity to Total Assets: 87.4%**

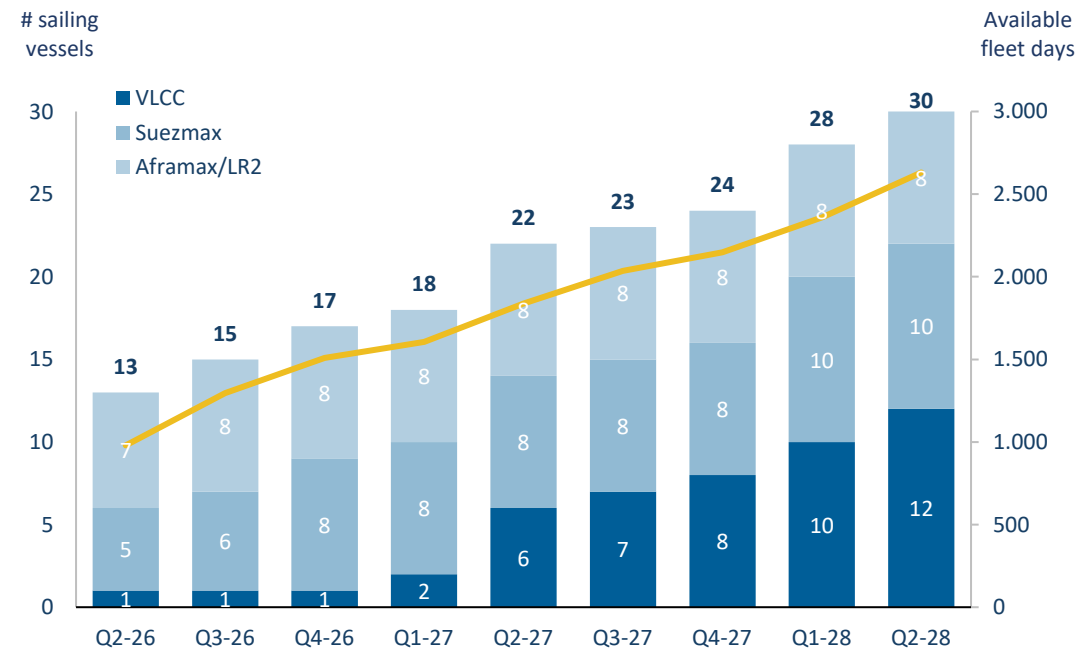
Fleet Overview – Key Characteristics

TOTAL FLEET
30
 vessels • ~6.2m dwt

AVERAGE AGE¹
1.1 yrs
 one of the youngest fleets

ECO PROFILE
23 DF • 18 Scrubber
 77% dual-fuel | 60% scrubber-fitted

Fleet Composition by Segment ¹					
Segment	In Service	Newbuild	Total	DF	Scrubber
VLCC (~300k dwt)	1	11	12	9 (LNG ready/capable)	6
Suezmax (~158k dwt)	4	6	10	6 (LNG capable)	10
Aframax (~115k dwt)	4	-	4	4 (LNG capable)	-
LR2 (~115k dwt)	3	1	4	4 (LNG ready/capable)	2
Total	12	18	30	23	18



¹ In-service vessels per latest fleet schedule (delivery to CAPT through May-26); newbuilds delivering 2026–2028. DWT figures are approximate based on standard segment sizes. Average age weighted by vessel count as of April 30, 2026

Options on Sponsor Shipbuilding Contracts

Options on Shipbuilding contract										
#	Vessel	Type	Delivery ¹	Shipyard	Country	Dual Fuel	Scrubber	Contract Price ² (\$m)	Intrinsic Value (\$m) ³	Paid, Dec-2026 ⁴ (\$m)
1	Aison	VLCC	Feb-28	Hengli Shipbuilding	China	-	Fitted	120.0	12.7	30.0
2	Amphiaraos	VLCC	Feb-28	Hengli Shipbuilding	China	-	Fitted	120.0	12.7	30.0
3	Ainos	VLCC	Feb-28	Hengli Shipbuilding	China	-	Fitted	120.0	12.7	30.0
4	Aischinis	VLCC	Feb-28	Hengli Shipbuilding	China	-	Fitted	120.0	14.3	30.0
5	Aineas	VLCC	Feb-28	Hengli Shipbuilding	China	-	Fitted	120.0	14.3	30.0
6	Adimantos	VLCC	Mar-28	Hengli Shipbuilding	China	-	Fitted	120.0	14.3	12.0
7	Agasthenes	VLCC	Mar-28	Hengli Shipbuilding	China	-	Fitted	120.0	14.3	12.0
8	Amphiktyon	VLCC	Apr-28	Hengli Shipbuilding	China	-	Fitted	120.0	14.3	30.0
9	Allegros	Suezmax	May-28	HD Hyundai Samho	South Korea	-	Fitted	89.5	7.5	17.9
10	Argonaut II	Suezmax	Sep-28	HD Hyundai Samho	South Korea	-	Fitted	89.5	7.5	17.9
11	Aithros	VLCC	Aug-28	Hengli Shipbuilding	China	-	Fitted	119.1	15.2	23.8
12	Antipatros	VLCC	Oct-28	Hengli Shipbuilding	China	-	Fitted	119.1	15.2	23.8
13	Antisthenes	VLCC	Nov-28	Hengli Shipbuilding	China	-	Fitted	119.1	15.2	23.8
Total: 13x		-	-	-	-	0x	13x	1,496.3	170.4	311.2

✓ Attractive deliveries from 1Q2028 to 4Q2028

✓ All optional vessels are shipbuilding contracts already in place with shipyards with established track record

✓ CAPT can exercise any or all options by December 31, 2026, at cost and retains ROFR thereafter

✓ Estimated Options Value ca. \$170.4 million or 11.8 NOK ~\$1.3 per share⁵

1. Expected vessel delivery basis latest yard schedule – subject to change
2. M/T Antipatros and M/T Antisthenes are offered on NSF basis
3. Intrinsic value is the fair market value of each vessel, calculated as the average of three broker indicative valuations as of May 11, 2026, less the cost at which the Company can take over the relevant vessel
4. Estimated amounts Capital Maritime will have paid by December 31, 2026 being the deadline for the option declaration at SBC price
5. Basis 133,692,593 shares outstanding as of May 22, 2026, USD/NOK 9.265 as of May 22, 2026

Commercial Performance & Q2 2026 Guidance

Q1 fleetwide TCE of \$97,309/day; Q2 bookings average TCE of \$146,336 per day on 73% of total available days

Q1 2026 Actual TCE

Q1 2026 TCE ¹	Spot (\$/day)	Time Charter (\$/day)	Spot days %	Available days
VLCC ²	—	68,487	—	50
Suezmax	161,948	—	100%	53
Aframax / LR2	86,315	—	100%	181
Fleet	103,480	68,487	82%	284

Q2 2026 Bookings

Q2 2026 TCE ¹	Spot (\$/day)	Time Charter (\$/day)	Days covered %
VLCC ²	-	98,626	100%
Suezmax	185,280	-	73%
Aframax / LR2	130,840	-	69%
Fleet	153,059	98,626	73%

Fleet Available Days³

	Q2 2026	Q3 2026	Q4 2026	FY 2026	Q1 2027	Q2 2027	Q3 2027	Q4 2027	FY 2027	Q1 2028	Q2 2028	Q3 2028	Q4 2028	FY 2028
VLCC	91	92	92	275	166	382	563	676	1,787	834	993	1,104	1,104	4,035
Suezmax	361	501	681	1,543	720	728	736	736	2,920	796	910	920	920	3,546
Aframax/ LR2	527	703	736	1,966	720	728	736	736	2,920	728	728	721	706	2,883
TOTAL	979	1,296	1,509	3,784	1,606	1,838	2,035	2,148	7,627	2,358	2,631	2,745	2,730	10,464

- ✓ Strong and highly volatile spot market for Suezmax and Aframax/LR2 earnings have supported strong 2Q 2026 TCE bookings
- ✓ Spot market recently softer, but bookings so far point to strong results for full 2Q 2026 with Adj. EBITDA expected >\$110.0 million⁴

1. Fixed Days over Available days

2. On time charter until February 21, 2027

3. Expected vessel delivery basis latest yard schedule

4. Assuming remaining available spot days for 2Q2026 are fixed at 1 year current T/C rate of \$75,000 per day for Suezmax and 65,000 per day for Aframax/LR2. OPEX assumption \$9,100 per day, \$8,600 per day and \$8,100 per day for VLCC, Suezmax and Aframax/ LR2 respectively and cash SG&A of \$4.0 million.

Financing Update

#	Vessel	Type	Delivery ¹	Existing Debt ² (\$m)	New Debt (\$m)	Status
1	Alimedon	Aframax	Jul-18	-	-	-
2	Andreios	Aframax	Oct-18	-	-	-
3	Areios	Aframax	Nov-18	-	-	-
4	Ameinon	Aframax	Apr-19	-	-	-
5	Aisopos	LR2	Jan-25	41	-	Drawn
6	Aiolos	LR2	Jan-25	41	-	Drawn
7	Alkinoos	Suezmax	Jul-25	65	-	Drawn
8	Aristotelis II	VLCC	Feb-26	75	-	Drawn
9	Archigos	Suezmax	Mar-26	62	-	Drawn
10	Ataraktos	Suezmax	Apr-26	62	-	Drawn
11	Aristoklis	Suezmax	Apr-26	65	-	Drawn
12	Androklos	LR2	May-26	50	-	Drawn
13	Archelaos	Suezmax	Jun-26	-	68	Secured
14	Athinagoras	LR2	Aug-26	-	50	Secured
15	Aristodimos	Suezmax	Aug-26	-	68	Secured
16	Ayrton	Suezmax	Oct-26	-	65	Secured
17	Amor	Suezmax	Nov-26	-	65	Secured
18	Alterego II	VLCC	Jan-27	-	81	In progress
19	Amfitrion II	VLCC	Apr-27	-	96	In progress
20	Alexandros II	VLCC	Apr-27	-	81	In progress
21	Apollonas II	VLCC	May-27	-	79	In progress
22	Alexander The Great II	VLCC	Jun-27	-	96	In progress
23	Anemos II	VLCC	Sep-27	-	90	Contemplated
24	Akadimos	VLCC	Nov-27	-	90	Contemplated
25	Amyntas II	VLCC	Jan-28	-	90	Contemplated
27	Akeraios	Suezmax	Feb-28	-	58	Contemplated
26	Arkesios	VLCC	Feb-28	-	77	Contemplated
28	Alkaios	Suezmax	Mar-28	-	58	Contemplated
29	Atromitos II	VLCC	Apr-28	-	90	Contemplated
30	Aktor	VLCC	Jun-28	-	77	Contemplated
Total				459	1,376	

New debt of \$137m drawn in the first quarter of 2026

Additional debt of \$241m drawn since the end of the first quarter

A further \$314m of debt has been secured through the end of 2026

Outstanding debt bears SOFR plus a weighted average margin of 1.44%

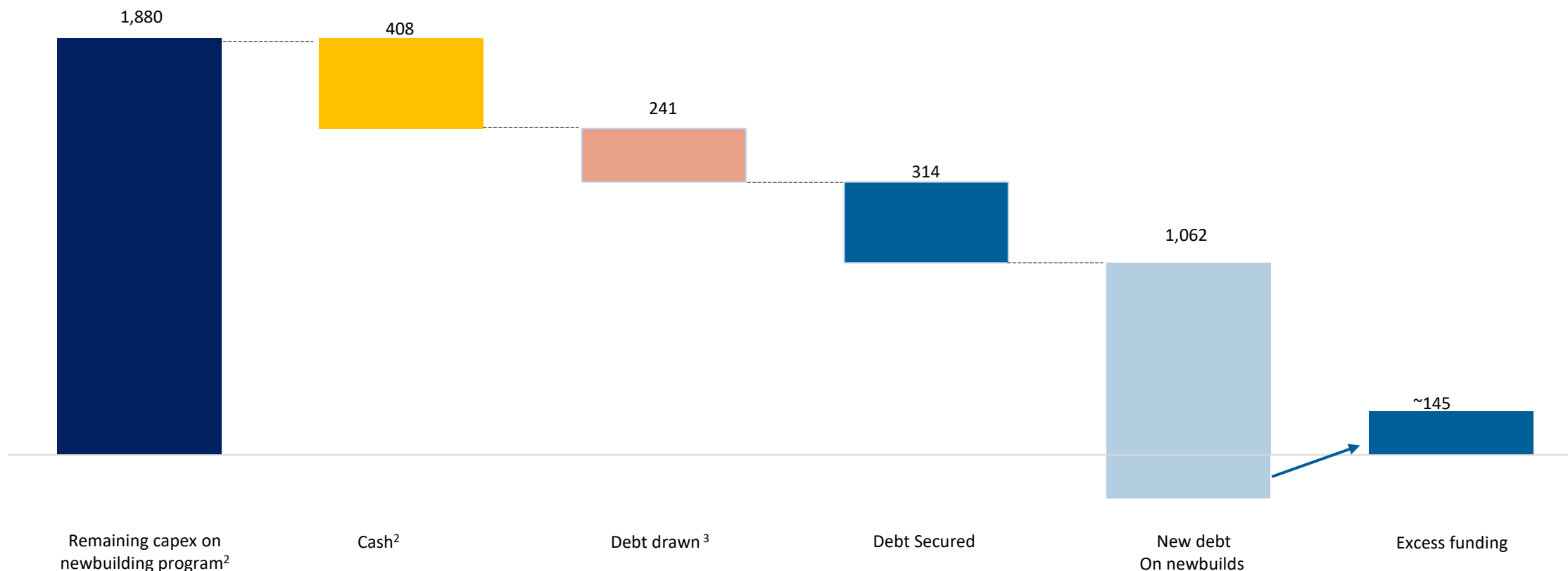
**Fleet Gross LTV: 34%³
Net cash position as of March 31, 2026**

1. Expected vessel delivery basis latest yard schedule
 2. Existing Debt as of March 31, 2026 including debt drawn in April 2026
 3. Fleet fair market value calculated as the average of two broker valuations as of March 31, 2026

Newbuilding Program Funding

Funded with Cash on Hand & Conservative Debt Assumptions

Funding of remaining capex (\$m) on pro forma fleet gross LTV of ~49%¹



1. LTV basis debt outstanding as of March 31 2026 and proforma debt for newbuildings, versus fleet fair market value, calculated as the average of three broker indicative valuations as of May 11, 2026

2. Remaining capex and cash as of March 31, 2026

3. Between March 31 and May 22, 2026

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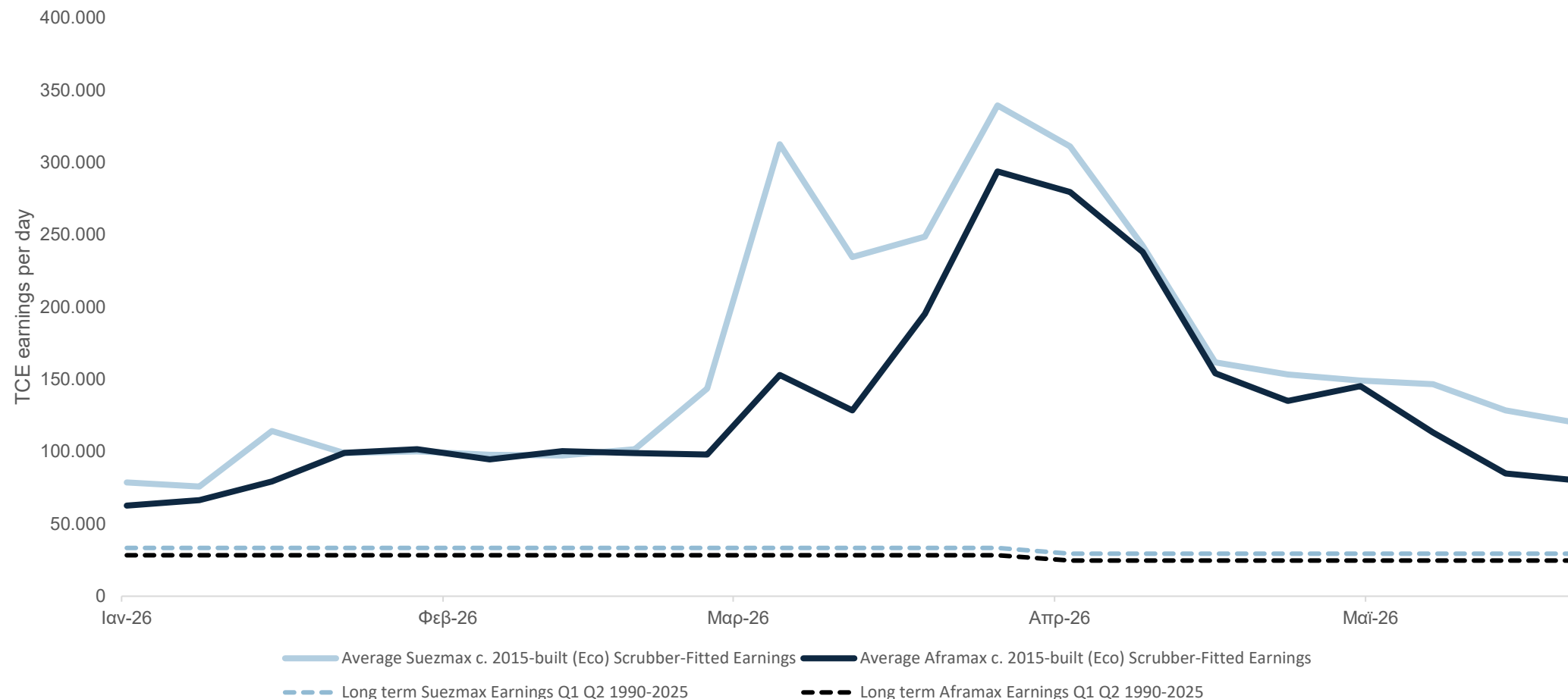
Tanker Market



Suezmax & Aframax Rates Remain Elevated

Rate recalibration post initial spike on Iran War, still significantly higher than Q1 & Q2 long term averages

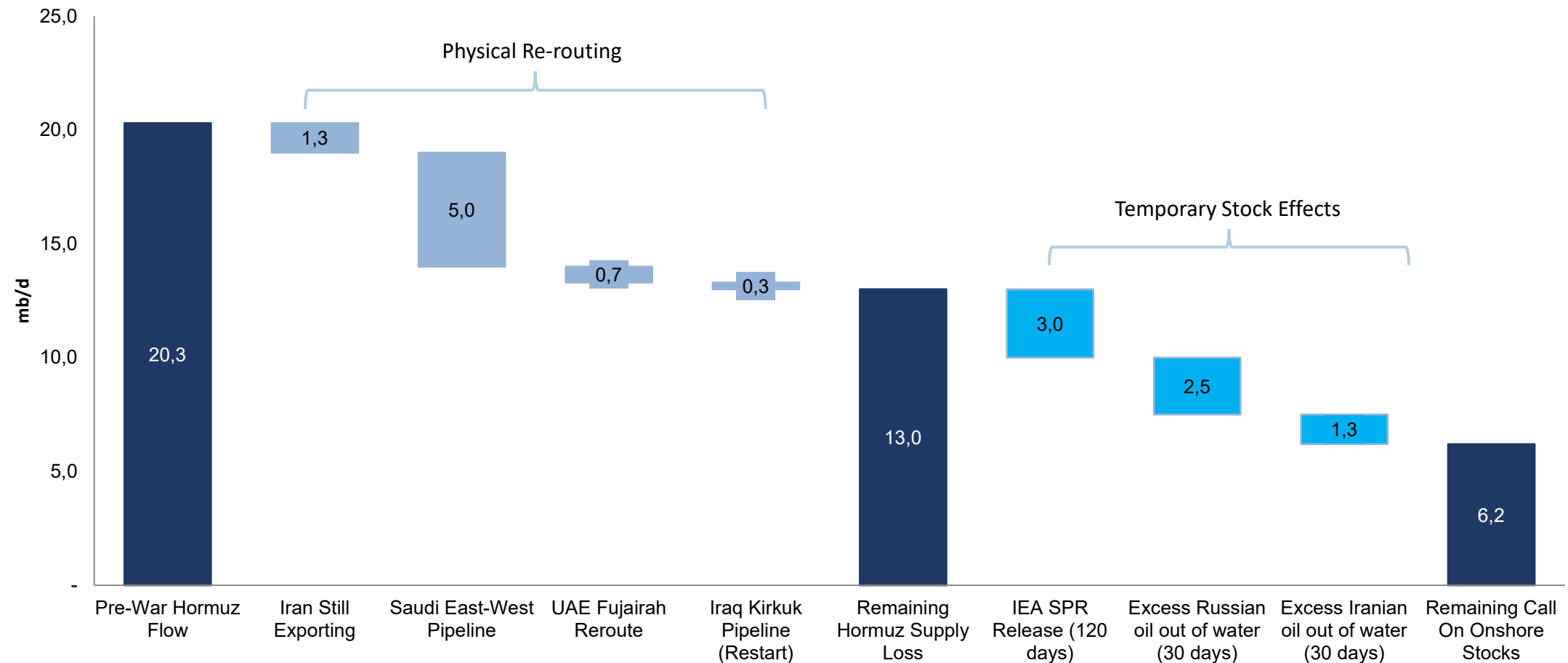
Suezmax & Aframax rates recalibrating but 3-4x long run Q2 average



Strait of Hormuz – Global Markets Flexible

Impact is substantial – but market’s affirmative counter action has been swift

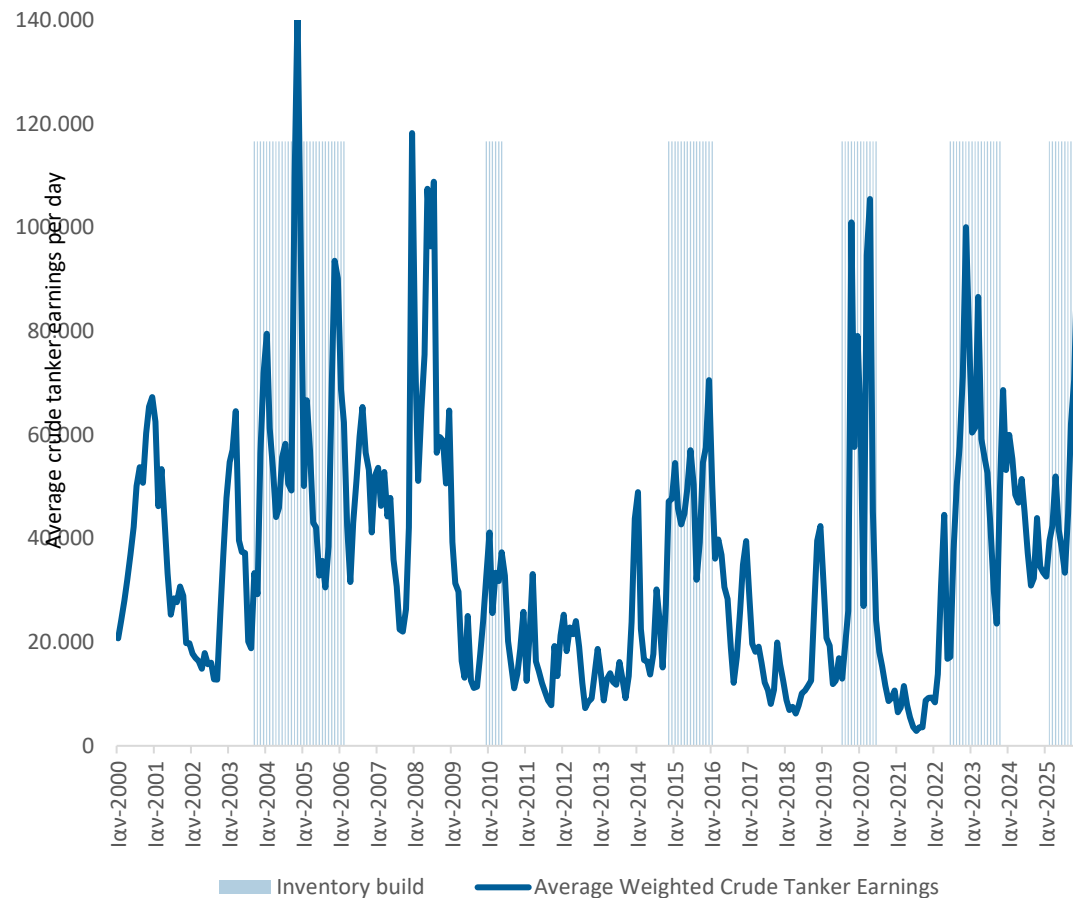
Hormuz Disruption – Net Effect



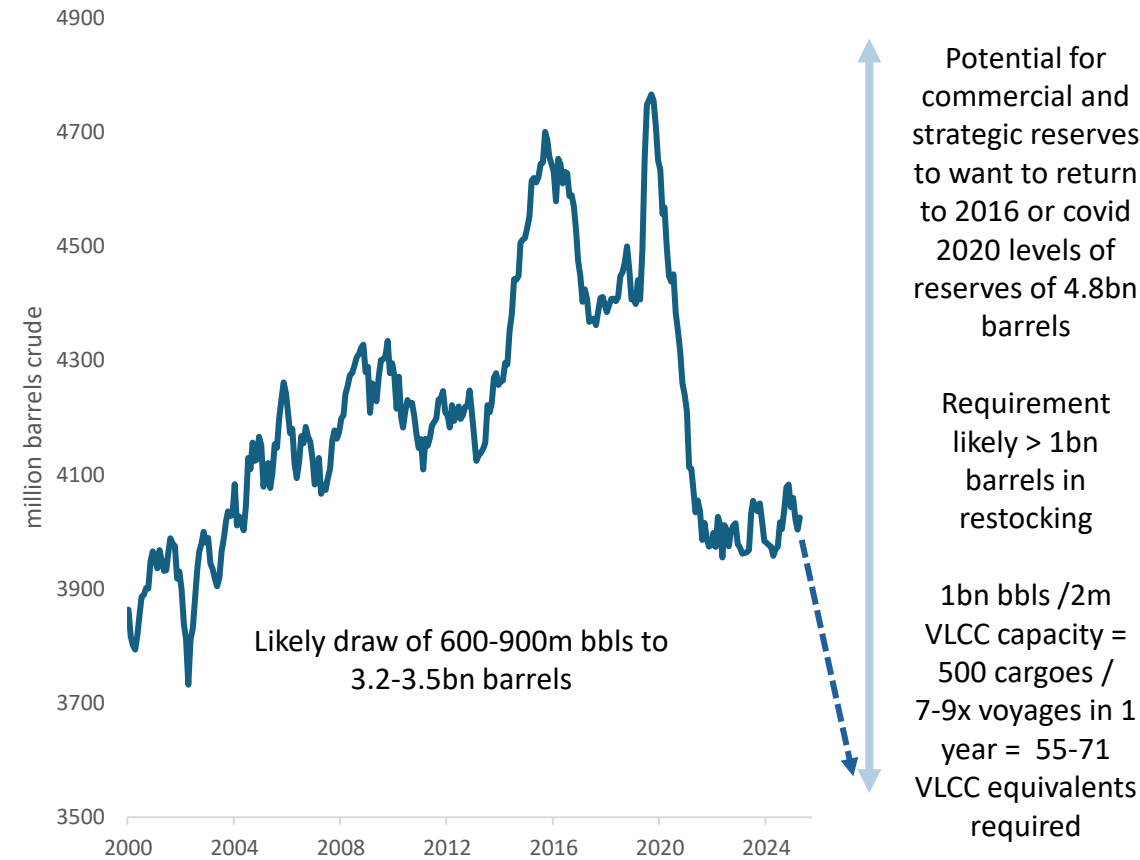
Whenever the world normalizes – Crude inventories will rise

Commercial & Strategic need for higher reserves & energy security will likely drive inventory build

Inventory builds historically have led to elevated rate cycles



Scale of inventory rebuild could be very large

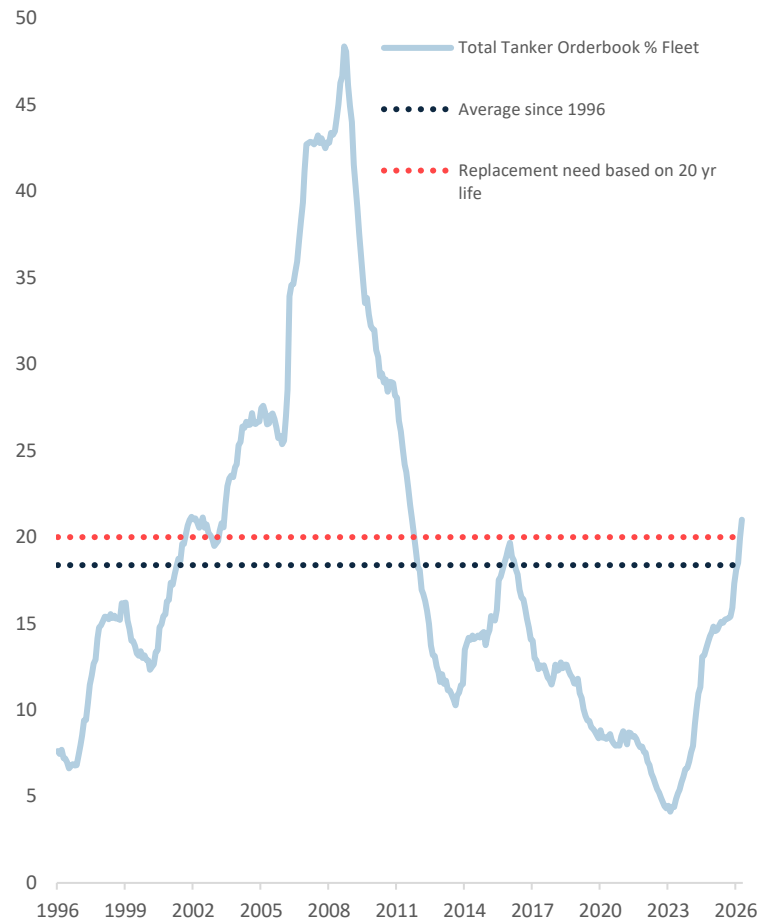


Source: Clarksons SIN, EIA

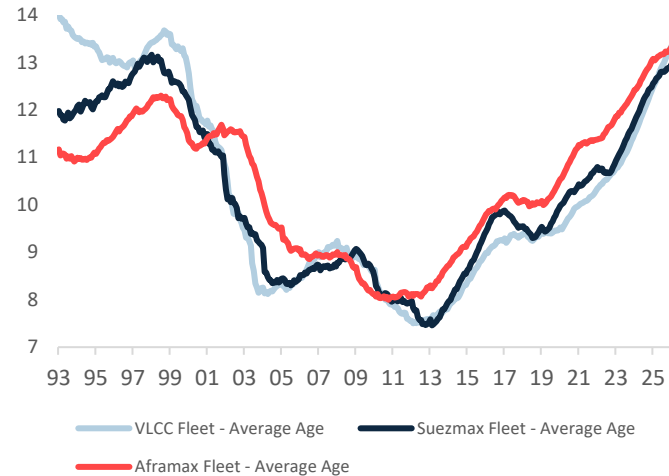
Market strength supported by long-term fundamentals

Rates supported by structural demand and constrained effective supply

Crude tanker orderbook is increasing...

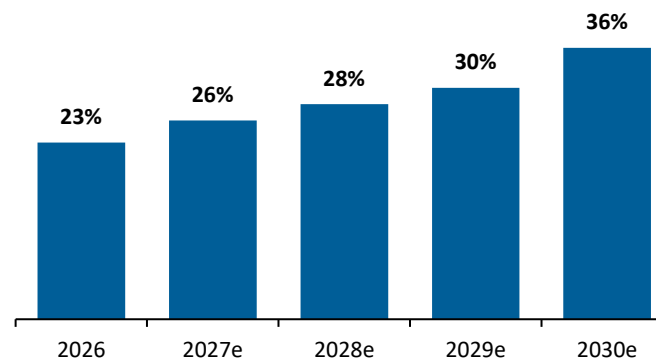


... but aging fleet is a bigger issue

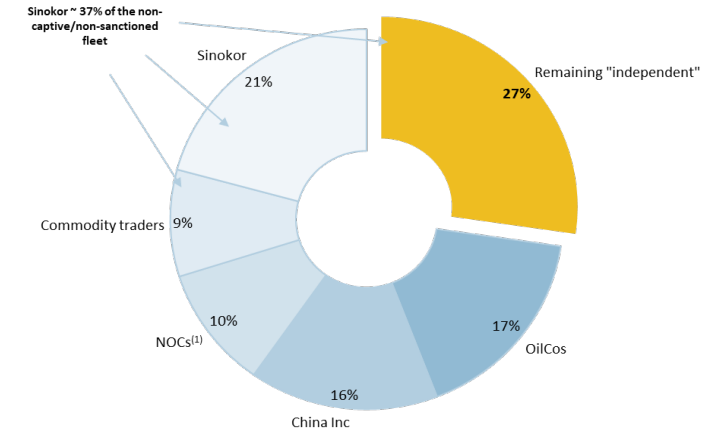


Share of fleet > 20 yrs rises rapidly

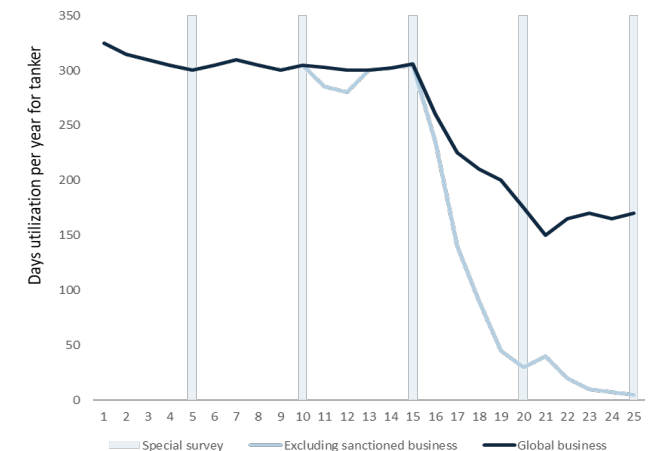
% of total crude fleet



Consolidation on scale not seen before



Older fleet sees structural lower utilization



04

Summary & Conclusion



Capital Tankers Corp.

Q1 2026 at a Glance

- \$500m IPO with \$454.1m of net proceeds including over-allotment
- Fleet of 12 sailing tankers of 2.8 years of age¹,
 - 18x vessels under construction
 - 13x options
- M/T Aristotelis II on a one-year time charter at \$100,000 per day
- Q2 2026 total days 73% fixed at \$146,336
- New debt of \$378m drawn to date
 - An additional \$314.1m secured
- First dividend declared for the Post-Listing Period
 - NOK 0.5 per share, 51% of relevant Net Income



Ultra modern fleet

12x VLCC, 10x Suezmax and 8x Aframax/LR2
12x sailing vessels, 18x on order + 13x options



High specification dual-fuel fleet

Majority of fleet LNG dual-fuel scrubber fitted with significant fuel and emissions savings potential



Focus on shareholder returns

Dividend Commitment



Tanker market strength

Supportive long-term fundamentals
Operational leverage through spot exposure



Appendix



Fleet – In Service & Under Construction

In Service							
#	Vessel	Type	Built	Delivery to CAPT	Shipyard	Dual Fuel	Scrubber
1	Alimedon	Aframax	2018	9-Mar-26	HD Hyundai Samho	LNG Capable	-
2	Andreios	Aframax	2018	16-Apr-26	HD Hyundai Samho	LNG Capable	-
3	Areios	Aframax	2018	15-Apr-26	HD Hyundai Samho	LNG Capable	-
4	Ameinon	Aframax	2019	8-Apr-26	HD Hyundai Samho	LNG Capable	-
5	Aisopos	LR2	2025	12-Jan-26	New Times SB	LNG Ready	Fitted
6	Aiolos	LR2	2025	12-Jan-26	New Times SB	LNG Ready	Fitted
7	Alkinoos	Suezmax	2025	5-Mar-26	New Times SB	LNG Capable	Fitted
8	Aristotelis II	VLCC	2026	10-Feb-26	Hengli Shipbuilding	-	Fitted
9	Archigos	Suezmax	2026	05-Mar-26	HD Hyundai Samho	-	Fitted
10	Aristoklis	Suezmax	2026	14-Apr-26	New Times SB	LNG Capable	Fitted
11	Ataraktos	Suezmax	2026	14-Apr-26	HD Hyundai Samho	-	Fitted
12	Androklos	LR2	2026	21-May-26	New Times SB	LNG Capable	-
Total: 12x		-	2.8yrs⁽¹⁾	-	-	9x	7x

Newbuildings							
#	Vessel	Type	Delivery ⁽²⁾	Shipyard	Dual Fuel	Scrubber	
1	Archelaos	Suezmax	08-Jun-26	New Times SB	LNG Capable	Fitted	
2	Athinagoras	LR2	03-Aug-26	New Times SB	LNG Capable	-	
3	Aristodimos	Suezmax	21-Aug-26	New Times SB	LNG Capable	Fitted	
4	Ayrton	Suezmax	08-Oct-26	New Times SB	LNG Capable	Fitted	
5	Amor	Suezmax	18-Nov-26	New Times SB	LNG Capable	Fitted	
6	Alterego II	VLCC	15-Jan-27	Hanwha Ocean	LNG Ready	Fitted	
7	Amfitrion II	VLCC	06-Apr-27	Dalian Shipyard	LNG Capable	-	
8	Alexandros II	VLCC	14-Apr-27	Hanwha Ocean	LNG Ready	Fitted	
9	Apollonas II	VLCC	28-May-27	Hanwha Ocean	LNG Ready	Fitted	
10	Alexander The Great II	VLCC	29-Jun-27	Dalian Shipyard	LNG Capable	-	
11	Anemos II	VLCC	20-Sep-27	Dalian Shipyard	LNG Capable	-	
12	Akadimos	VLCC	30-Nov-27	Dalian Shipyard	LNG Capable	-	
13	Amyntas II	VLCC	21-Jan-28	Dalian Shipyard	LNG Capable	-	
14	Akeraios	Suezmax	16-Feb-28	HD Hyundai Samho	-	Fitted	
15	Arkesios	VLCC	26-Feb-28	Hengli Shipbuilding	-	Fitted	
16	Alkaios	Suezmax	09-Mar-28	HD Hyundai Samho	-	Fitted	
17	Atromitos II	VLCC	17-Apr-28	Dalian Shipyard	LNG Capable	-	
18	Aktor	VLCC	23-Jun-28	Hengli Shipbuilding	-	Fitted	
Total: 18x		-	-	-	14x	11x	
Total: 30x		-	1.1yrs	-	23x	18x	

1. Average age as of April 30, 2026

2. Expected vessel delivery basis latest shipyard schedule – subject to change

Capital Tankers – Capex Schedule On Order Fleet

Schedule for On Order Fleet (\$m)

Vessel		2026			2027				2028		TOTAL
		Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	
1	Aristoklis	55.7	-	-	-	-	-	-	-	-	55.7
2	Ataraktos	85.5	-	-	-	-	-	-	-	-	85.5
3	Androklos	45.3	-	-	-	-	-	-	-	-	45.3
4	Archelaos	65.4	-	-	-	-	-	-	-	-	65.4
5	Aristodimos	19.4	55.7	-	-	-	-	-	-	-	75.1
6	Athinagoras	8.0	45.3	-	-	-	-	-	-	-	53.3
7	Ayrton	9.7	9.7	55.7	-	-	-	-	-	-	75.1
8	Amor	9.7	9.7	55.7	-	-	-	-	-	-	75.1
9	Alterego II	-	-	25.0	75.0	-	-	-	-	-	100.0
10	Amfitrion II	13.8	-	13.8	-	75.8	-	-	-	-	103.4
11	Alexandros II	12.5	-	-	25.0	75.0	-	-	-	-	112.5
12	Apollonas II	12.2	-	-	30.5	73.1	-	-	-	-	115.7
13	Alexander The Great II	13.8	13.8	-	13.8	75.8	-	-	-	-	117.1
14	Anemos II	-	13.8	13.8	-	13.8	75.8	-	-	-	117.1
15	Akadimos	-	13.8	-	13.8	-	13.8	75.8	-	-	117.1
16	Amyntas II	-	-	13.8	-	13.8	-	13.8	75.8	-	117.1
17	Arkesios	-	-	-	-	-	-	-	94.2	-	94.2
18	Akeraios	-	-	-	-	-	-	-	71.6	-	71.6
19	Alkaios	-	-	-	-	-	-	-	71.6	-	71.6
20	Atromitos II	-	-	-	13.8	-	13.8	13.8	-	75.8	117.1
21	Aktor	-	-	-	-	-	-	-	-	94.2	94.2
TOTAL		351.1	161.8	177.7	171.8	327.2	103.4	103.4	313.2	170.0	1,879.6

Thank you

